

**Croxley Line - Safeguarding for Mass Rapid Transit**Technical Report

# **Watford Borough Council**

Reference: 1000006644

Date: 25<sup>th</sup> September 2020







## **DOCUMENT CONTROL**

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#### 1. BACKGROUND

## 1.1 Purpose of Study

- 1.1.1 This study has been undertaken to identify the extent of safeguarding required to ensure that a corridor is retained for the potential introduction of Mass Rapid Transit (MRT) along with associated cycling and pedestrian infrastructure (an Active Travel route) in west Watford.
- 1.1.2 The route must be safeguarded to ensure that a future transport infrastructure corridor is retained as new development sites are developed within the Town over coming years.

## 1.2 Mass Rapid Transit Scheme

- 1.2.1 Mass Rapid Transit (MRT) is a proposed new high-speed, east-to-west public transport system for Hertfordshire based around the A414 corridor.
- 1.2.2 The system is proposed to provide a fast and reliable public transport link across the south of the county. The MRT strategy also includes priorities for walking, cycling and new public transport investment, along with road improvement schemes.
- 1.2.3 MRT could form part of a longer link via Watford Junction towards St.

  Albans and Rickmansworth. It might support lower cost interventions such as facilities for vulnerable users (e.g. protected Active Travel routes).
- 1.2.4 Most relevant to this study is the proposed extension of MRT to the south and west of Watford Junction Station to link to business parks and residential development zones in the Croxley area.
- 1.2.5 Details around how the MRT will operate, the exact route that it will take, and the type of vehicles it will use are in development following commissioning of an Outline Business Case (OBC) study by Hertfordshire County Council.
- 1.2.6 MRT could potentially utilise a section of the disused Croxley Rail line, which was previously safeguarded under an expired Transport Works Act Order as a possible Metropolitan Line Extension route (MLX).
- 1.2.7 The Hertfordshire County MRT study will involve an option appraisal process, strategic modelling, and subsequent development of an Outline Business Case for a preferred solution.
- 1.2.8 The outcome of the option appraisal process is not known at this time, but discussions have been held with the County and their consultants to understand the most likely solution, which is confirmed to be bus-based.





1.2.9 This assumption does not seek to pre-judge the study outcomes, or to drive the outcomes in a preferred direction, but given the engineering challenges of a non-bus based solution and the strong potential for delivery of an associated active travel route in conjunction with MRT, it is considered to be the most flexible and affordable option for mass transit.

## 1.3 Outputs

- 1.3.1 This report presents route drawings and technical notes that can be utilised by Watford BC as Planning Authority to hold informed discussions with developers.
- 1.3.2 Section 3.0 provides conceptual scheme drawings with an analysis of the potential route. These concept drawings have been prepared to identify and illustrate development interfaces, future links, and potential engineering constraints. Again, they do not seek to pre-judge or guide the MRT design process, but to assist in understanding the challenges and physical "footprint" that might be required to deliver the infrastructure.
- 1.3.3 Accompanying notes have been provided with each drawing describing route sections, challenges, and opportunities.
- 1.3.4 Recommendations are provided at locations where development sites might need to incorporate "future-proofed" pedestrian and cycle links to the proposed active travel route and MRT corridor, as well as potential opportunities for securing infrastructure funding to enable those connections to be made.
- 1.3.5 Budget cost estimates have been provided for the recommended infrastructure required. These are quantum of cost estimates for specific infrastructure requirements, based on the scale and type of construction required. They are provided for budgeting purposes only and should not be adopted as fixed prices for individual elements. Appendix A provides cost estimate calculations showing the method and rates used for estimation purposes.





#### 2. POLICY BACKGROUND

## 2.1 Safeguarding Strategic Infrastructure

- 2.1.1 Watford's Special Policy Areas (SPAs) need good access to public transport. Access to SPAs would be enhanced by a potential MRT corridor, including:
  - Town Centre SPA Watford expects around half of all additional jobs to be provided within the wider town centre (in the order of 3,300 to 4,200 jobs).
  - Watford Junction SPA a mixed-use scheme that when complete, will create 75,000 sqm of commercial space, 6,000 sqm of retail, just under 3,000 dwellings, two primary schools and a range of community uses. The council expects this SPA to provide in the order of 1,350 to 2,350 iobs.
  - Health Campus SPA a mixed-use scheme including a new hospital, at least 500 new homes, employment space, local shops and a primary school, on a site including the current Watford General Hospital – the MRT route would pass very close to this site, which could provide in the order of 1,000 to 1,900 new jobs.
  - Western Gateway SPA an area focused on Watford Business Park, an underperforming employment area in need of upgrading with plans for a wider mix of uses including a supermarket, a primary school and 300 homes.
  - Specific development opportunities at Ascot Road, Watford Riverwell, Watford Junction and the Croxley and Watford Business Parks will provide growth both locally and within the wider region that could impact on travel demand in Watford.
- 2.1.2 Future housing and employment growth on the planned MRT route would therefore be well served and facilitated by the introduction of new public transport with walking and cycling provision. A lack of adequate non-carbased connectivity to these developments might also lead to constraints in their scope and functionality.
- 2.1.3 Employment predictions across the region report that Watford's employment growth rate (16%) will be double that of the UK overall (8%) between 2016 and 2031. Watford's adopted Local Plan outlines plans for a minimum number of 6,500 new homes to provide for this increasing population. As a minimum 7,000 additional jobs are also planned, to accompany the population growth and to maintain Watford's role as a regional centre.



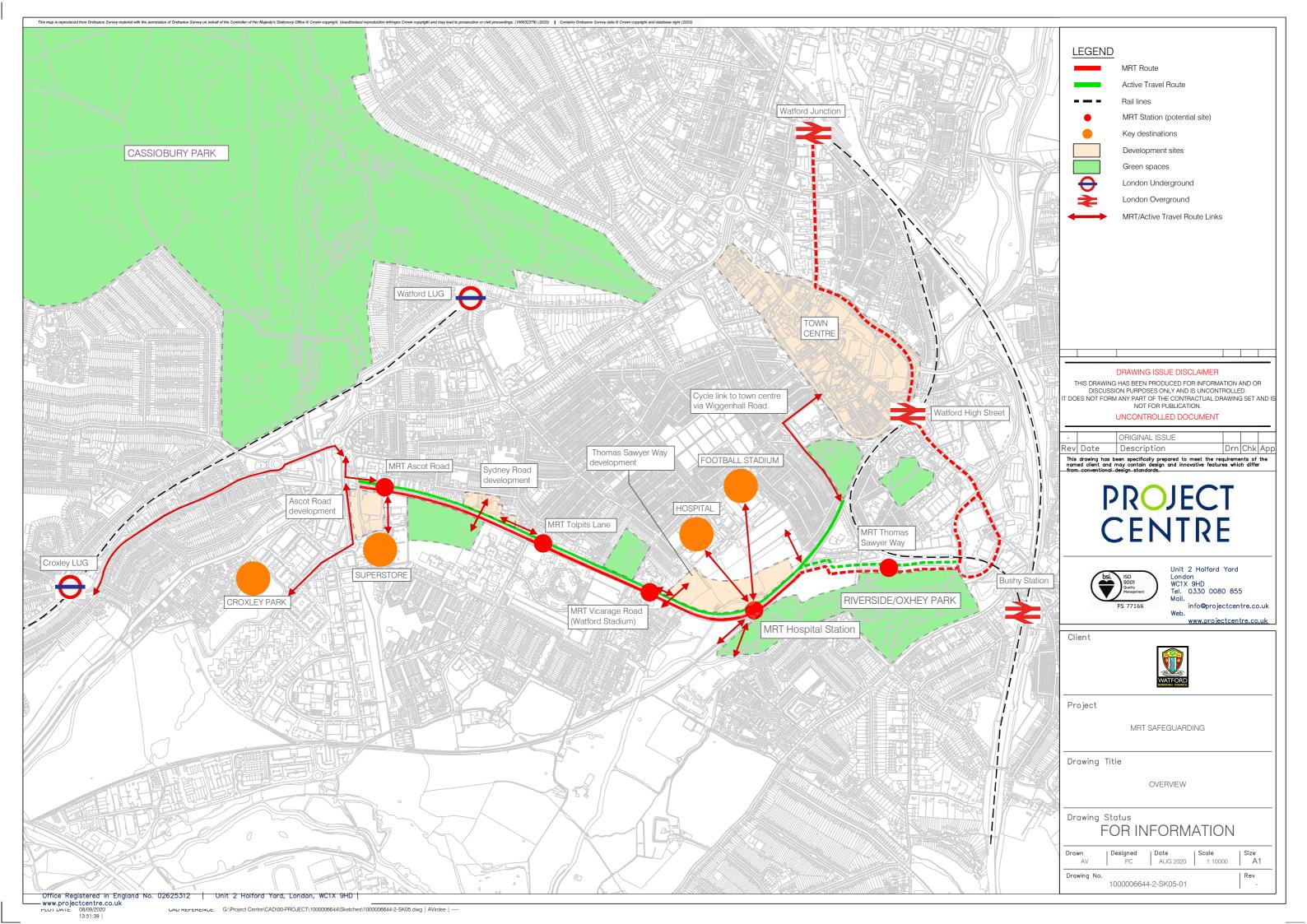


- 2.1.4 In summary, significant growth in housing and jobs is proposed for Watford borough, with employment up by 15% in 2031 and population rising by 16% in that time. Growth outside of Watford in areas like Three Rivers will also contribute to a higher number of commutes into Watford, putting additional pressure on the current infrastructure, which is already experiencing high levels of demand.
- 2.1.5 MRT provision along with associated and/or new cycle and walking links will contribute to the economic success and viability of Watford's growth plans. Safeguarding potential routes for future transport projects is therefore essential.

## 2.2 Watford's Policy

- 2.2.1 The following overview plan illustrates the potential impact of an MRT and Active Travel corridor in terms of the connectivity that it could deliver across West Watford, and beyond.
- 2.2.2 The successful use of strategic transport infrastructure depends on new developments, existing facilities, and public institutions, establishing clear connections to this potential transport route and stops.
- 2.2.3 It is important to ensure new proposals recognise key infrastructure in the vicinity of the development site, and that connections are properly integrated into the design process from the outset.
- 2.2.4 Watford as Planning Authority also wishes to safeguard existing and proposed transport infrastructure from inappropriate development that could compromise future schemes and proposals.
- 2.2.5 Creation of a mass transit system along the disused railway line to the Lower High Street station has been identified as a key area for safeguarding and Policy SD2.4 Safeguarding and Connecting to Strategic Transport Infrastructure states that:
  - Strategic transport infrastructure, as identified on the Policies Map, should be safeguarded.
  - This includes the disused railway line, the Abbey Line, Hempstead Road amenity verge and key cycle routes.
  - Any proposals that could compromise strategic transport infrastructure will not be supported.
  - Proposals should enhance connectivity to public transport and encourage walking and cycling.

### 2.3 Route Overview & Context







#### 3. SAFEGUARDING EXTENT

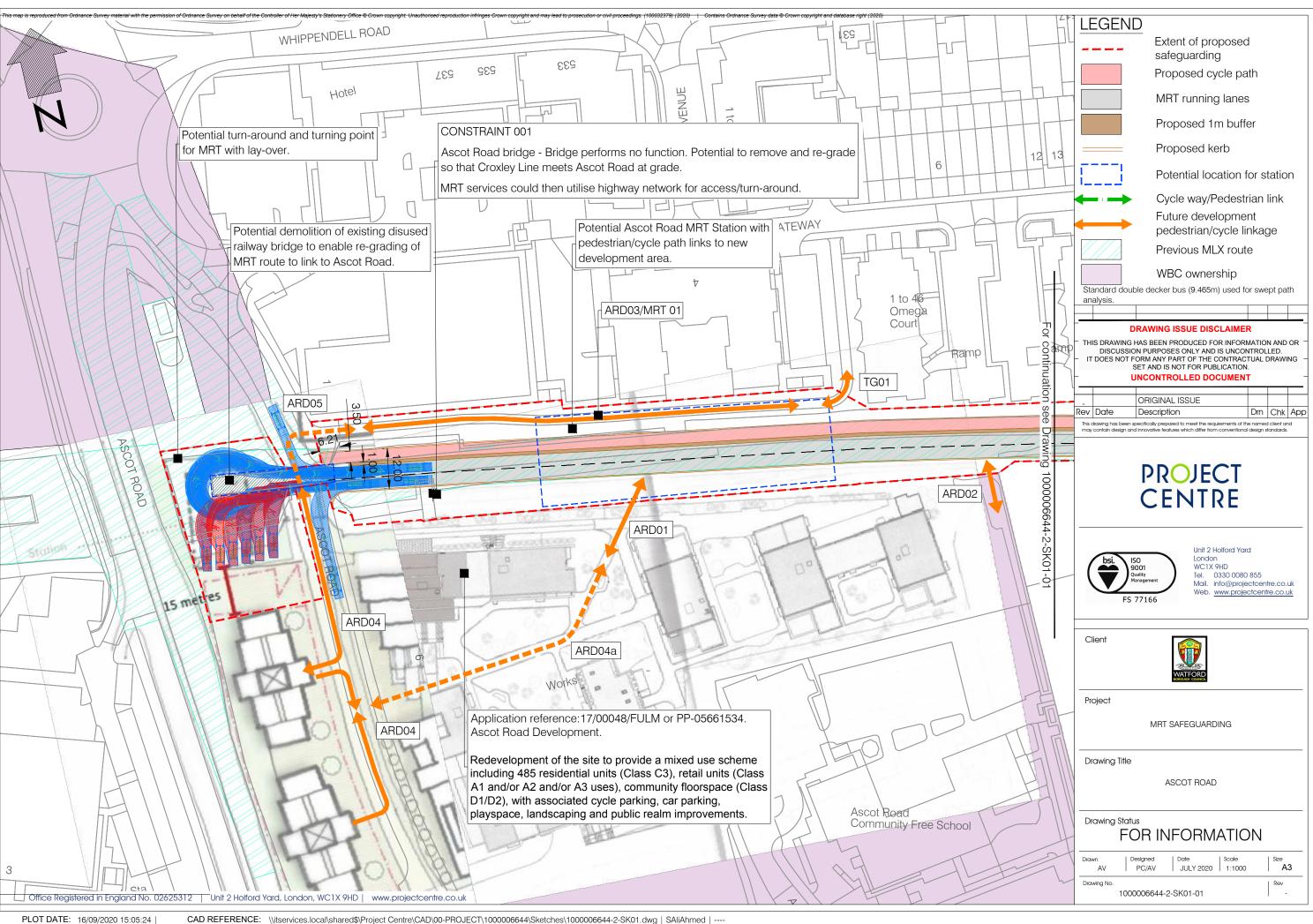
- 3.1.1 As noted, the core assumption is that the most likely scenario is delivery of a bus-based solution with cycling and walking accommodated in parallel (an Active Travel route).
- 3.1.2 A corridor width of 12m has been assumed for the Croxley Line section, which is based on a 7.5m two-way busway with a 3.5m two-way cycle/pedestrian route and 1m buffer. This required corridor width has been reviewed and agreed in principle with Hertfordshire County Council, Watford BC officers and consultants charged with developing the MRT concept.
- 3.1.3 These assumptions do not pre-judge the MRT study outcomes, but it has been broadly agreed that a bus-based solution with strong cycle and walking elements is the most flexible and affordable option for mass transit.
- 3.1.4 Development plans have been provided by the Planning Authority in outline form, along with a description of the type and extent of development proposed. This information has been copied to route drawings for ease of reference / comparison.
- 3.1.5 Watford BC land ownership records have also been obtained and included on route drawings to illustrate where Council owned land interfaces with the corridor.
- 3.1.6 The following drawings and tables describe route sections and provide details and narrative for Planning and development purposes.
- 3.1.7 Outcomes have been divided between the off-street section of the potential MRT route (sketches numbered SK01-01 to 09) and on-street sections (numbered SK02-01 to 04) and have been reported against the following headings:
  - Drawing Ref.
  - 2. Alignment description.
  - 3. Engineering constraints / issues.
  - 4. Cycle/pedestrian access to MRT
  - 5. Development interface / future-proofing.
  - 6. Potential infrastructure investment requirements.
  - Budget cost estimates.





## 3.2 Off-Street Section Plans

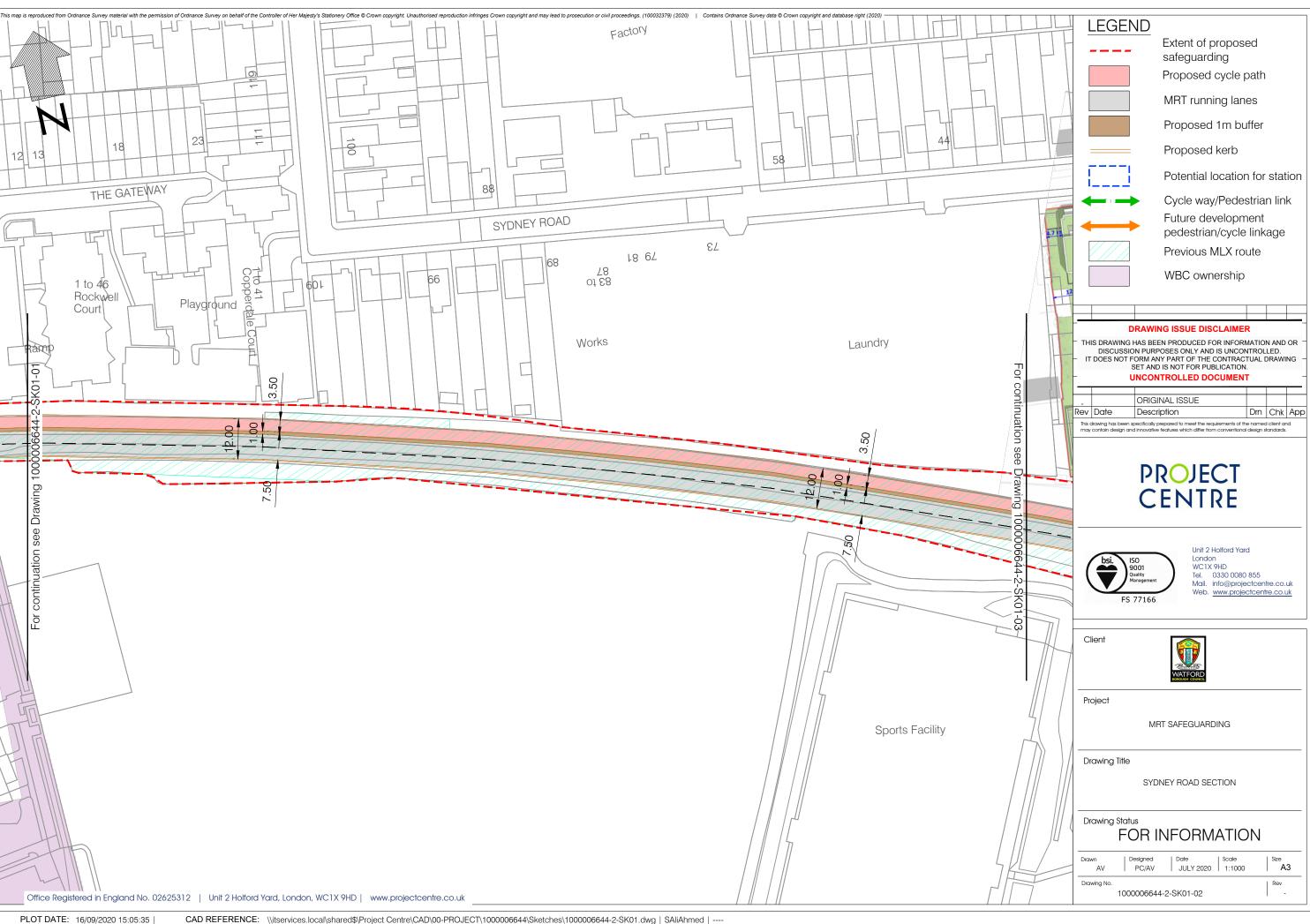
Drawing Ref	December 11 and	O a material de Marana	Cycle &	Pedestrian Access	Developm	ent interface	Infrastructure	Budget	
1000006644-2	Description	Constraints/Issues	Ref	Description	Ref	Description	Investment Required	Cost Estimates	
SK01-01 Ascot Road	Croxley Line termination at Ascot Road and "Lozenge Site"	Potential requirement to remove old rail bridge on Ascot Road and	MRT01	Existing footway linking Ascot Road to The Gateway residential community to form		nd Development 048/FULM or PP-05661534.			
Noot Noud	MRT route     termination, layover     area and turn-     around for services.	re-grade the Croxley Line and land on Lozenge site.  • At-grade connection to / across Ascot Rd would provide more flexibility for access by MRT	TG01	part of MRT design, providing opportunity to enhance connectivity to The Gateway and a future MRT station  Existing link to The Gateway to be retained and improved to	ARD01	Future link for pedestrians and cyclists from Ascot Road development to MRT station. Needs to be designed into masterplan.	Small footway link plus gateway to MRT route to allow Ascot Rd residents to access station directly	£4,500	
	<ul> <li>Interface and links to potential future MRT Station</li> <li>Links to The Gateway and Ascot Road development.</li> </ul>	services, demand responsive buses and local services, as well as access by bicycle and on foot.  Assumed need for layover / standing on Lozenge site where former MLX station was planned.		incorporate access to future MRT station.	ARD02	Potential link south towards Morrisons store and school would provide useful cycle and pedestrian link for school access and shoppers.	Active Travel link past Ascot Road development site linking direct to superstore	£95,000	
	Site safeguarding protects land for this function.  Safeguarding includes existing pedestrian path to The Gateway, which would need to be reviewed and re-aligned to complement			ARD03 (incTG01)	This link (same as MRT01) would be the route from Ascot Road and the Lozenge site of the Ascot Road development to the future MRT station – see also ARD04 and 04a below.	Costs for upgrading existing path to dual use with enhanced public realm / lighting plus improved access to The Gateway.	£45,000		
		MRT design.  Assumed location of MRT station as indicated – would need to respond to slope of re-graded disused rail line and could have connections from south (Ascot Rd site) and north (The Gateway).				ARD04 ARD04a	Links from Lozenge site to MRT route and Ascot Road MRT station to be designed into scheme to ensure convenient and direct access to active travel link and MRT corridor services.	No costs assumed as routes can be incorporated into development masterplan.	£0
				ARD05	Costs for pedestrian / cycle crossing across Ascot Road to enable access to active travel route.	Toucan crossing provision	£50,000		
					CPZ provision	MRT station/s along route could become attractive for park and ride function. Parking restrictions for new development and attractiveness of MRT could lead to excessive on-street parking.	Costs for future delivery of parking controls and potential CPZs along whole corridor.	£155,000	







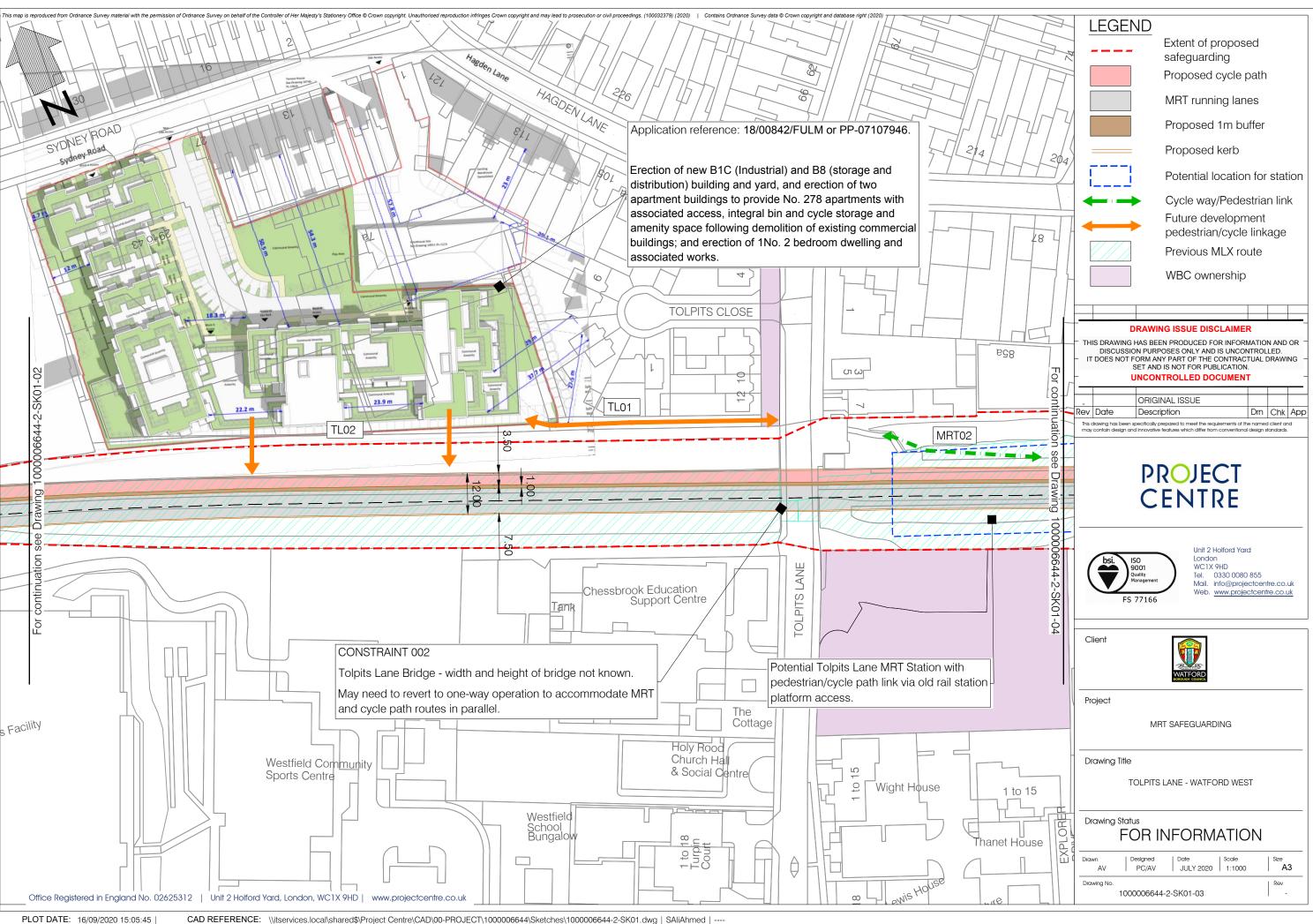
Drawing Ref	Description	Comptrainte/legues	Cycle &	Pedestrian Access	Develop	ment interface	Infrastructure
1000006644-2	Description	Constraints/Issues	Ref	Description	Ref	Description	Investment Required
SK01-02 Sydney Road	<ul> <li>Safeguard former rail corridor to enable construction of MRT.</li> </ul>	<ul> <li>Sufficient width for 12m corridor to incorporate busway and cycleway.</li> <li>No notable engineering constraints</li> </ul>	N/A	No accesses proposed at this conceptual stage, although at RIBA 2 development stage, consideration	None ide	ntified	None identified
Section		identified through visual inspection.		should be given to accesses to Sports Facility to south and Sydney Road to north.			







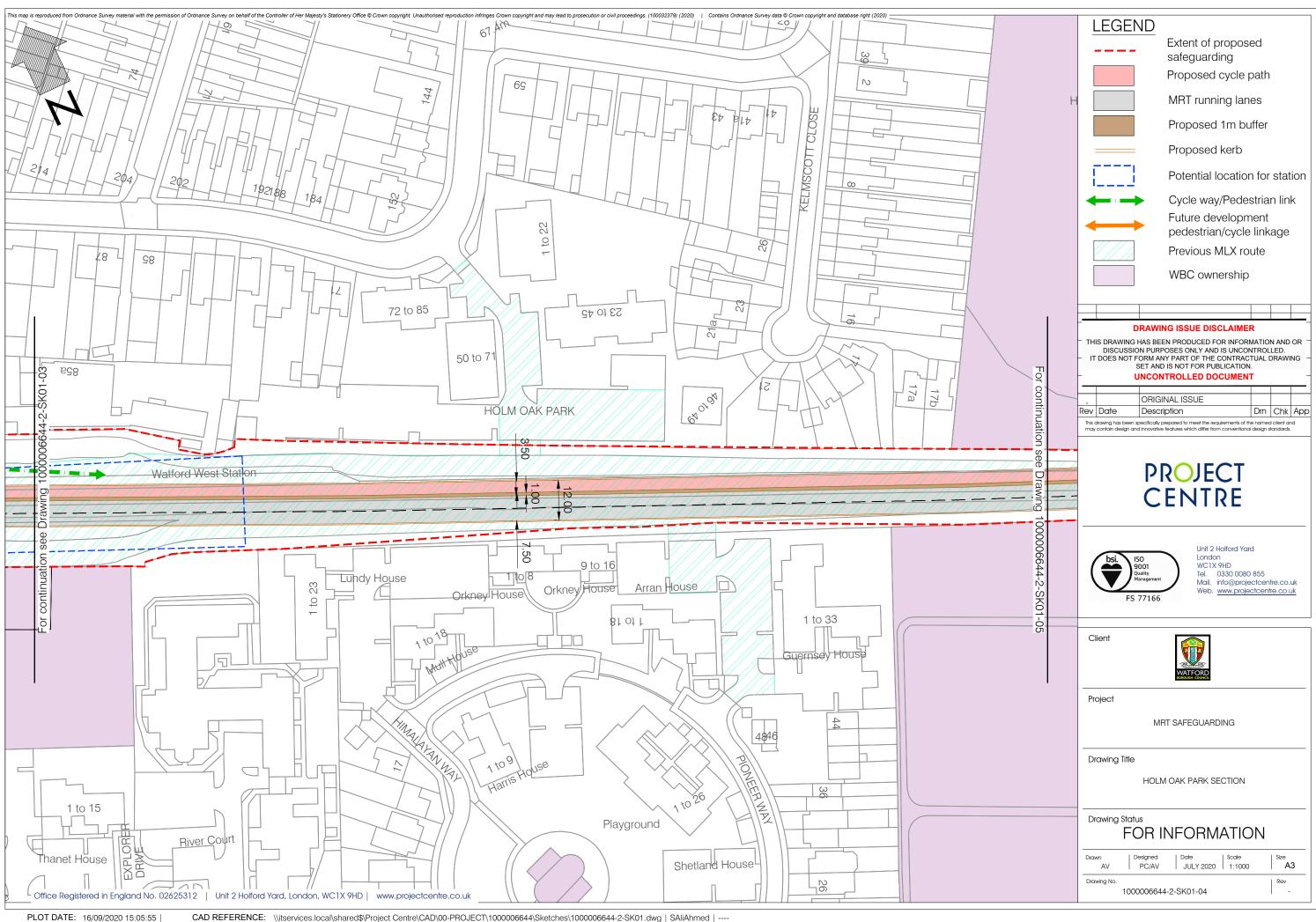
Drawing Ref	Description  Constraints/Issues  Ref  Description  Safeguard former rail corridor – route passes beneath old rail bridge on Tolpits Lane.  Interface and links to  Interface and links to  Interface and links to  Constraint 002  Width and height of Tolpits Lane Bridge unknown – may be insufficient to maintain 12m corridor.  Provide for both cyclist pedestrian access to constraint 002  Interface and links to  Ref  Description  MRT02  Utilise old station acces Tolpits Lane to Watford site.  Provide for both cyclist pedestrian access to constraint 002  Ref  Description		Pedestrian Access	Develop	ment interface	Infrastructure	Budget										
1000006644-2	Description		Ref	Description	Ref	Description	Investment Required	Cost Estimates									
SK01-03 Tolpits Lane –	corridor – route passes	Width and height of Tolpits Lane	MRT02	Utilise old station access route from Tolpits Lane to Watford West station site.		Road Development 0842/FULM or PP-07107946											
Watford West Station	<ul> <li>Interface and links to potential future MRT Station at former Watford West station site.</li> <li>Potential links to Sydney Road</li> </ul>	to maintain 12m corridor.		Provide for both cyclist and pedestrian access to corridor.  Requirement to provide crossing on highway to enable pedestrian cycle access.	TL01	Future link for pedestrians and cyclists from development site to Tolpits Lane, linking to MRT route via new Tolipt Lane access. Development to accommdodate / future-proof potential access route.	Costs to improve existing access track from Sydney Rd site to Toplits Lane and costs for Tolpits Lane uncontrolled crossing.	£50,000									
														TL02	Potential links direct from development site to MRT / Active Travel route	Assumed costs for ramp accesses at two potential locations.	£40,000
															TL02 / MRT02	Improve footway at access to potential MRT station and active travel route.	Assumed costs for public realm enhancements, cycle parking, signing etc.
					General	MRT station could become attractive for park and ride function. Parking restrictions for new development and attractiveness of MRT could lead to excessive onstreet parking.	Retain costs for future delivery of parking controls and potential CPZs along corridor.	Costs captured under SK01- 01									







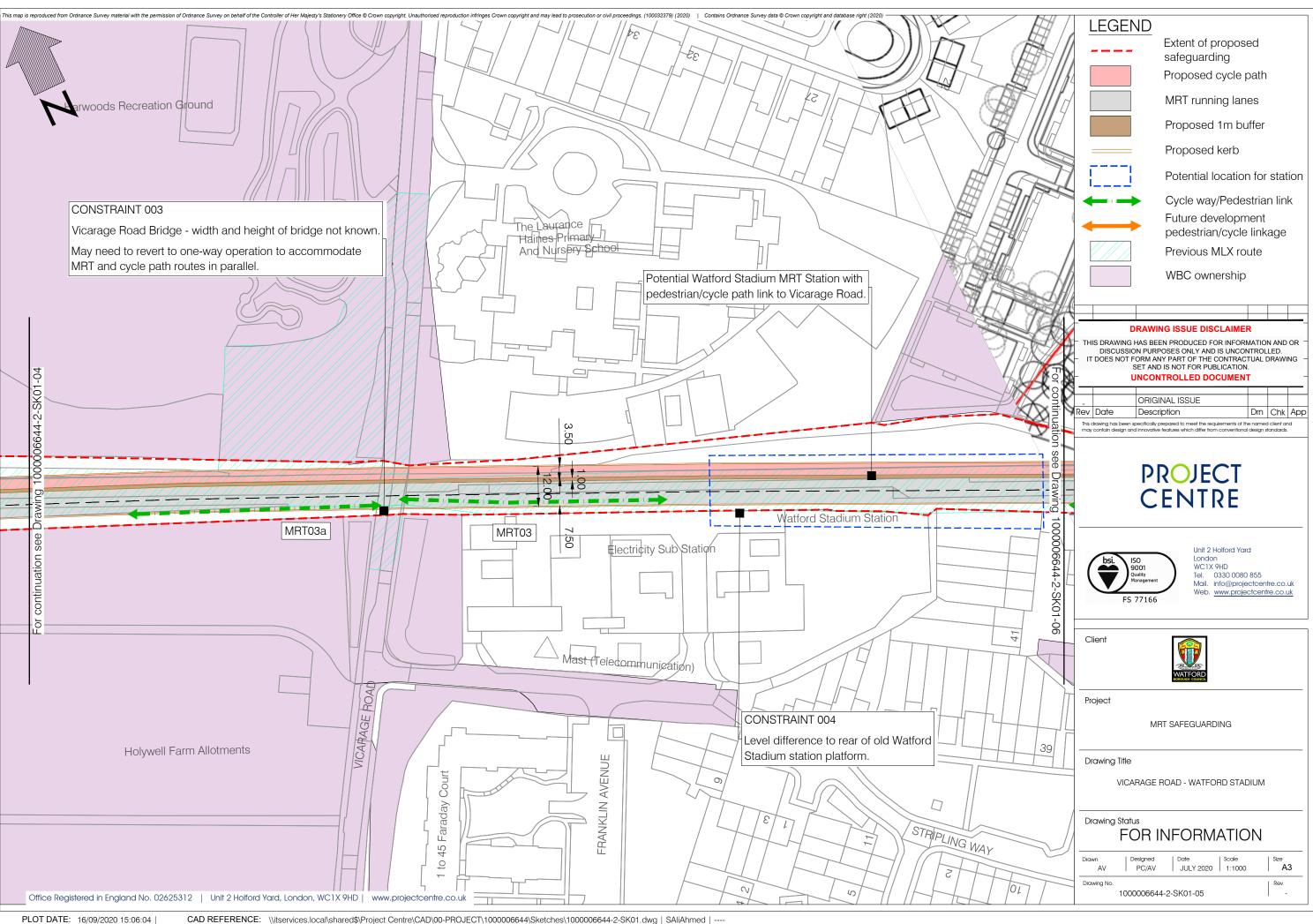
Drawing Ref	December 1	O a matura inta (la a una	Cycle &	Pedestrian Access	Develop	ment interface	Infrastructure
1000006644-2	Description	Constraints/Issues	Ref	Description	Ref	Description	Investment Required
1000006644-2 SK01-04 Holm Oak Park Section	Safeguard former rail corridor to enable construction of MRT.	<ul> <li>Sufficient width for 12m corridor to incorporate busway and cycleway.</li> <li>No notable engineering constraints identified through visual inspection.</li> </ul>	Ref N/A	No accesses proposed at this conceptual stage, although at RIBA 2 development stage, consideration should be given to access to communities to south and north of corridor.	Ref None ide		None identified







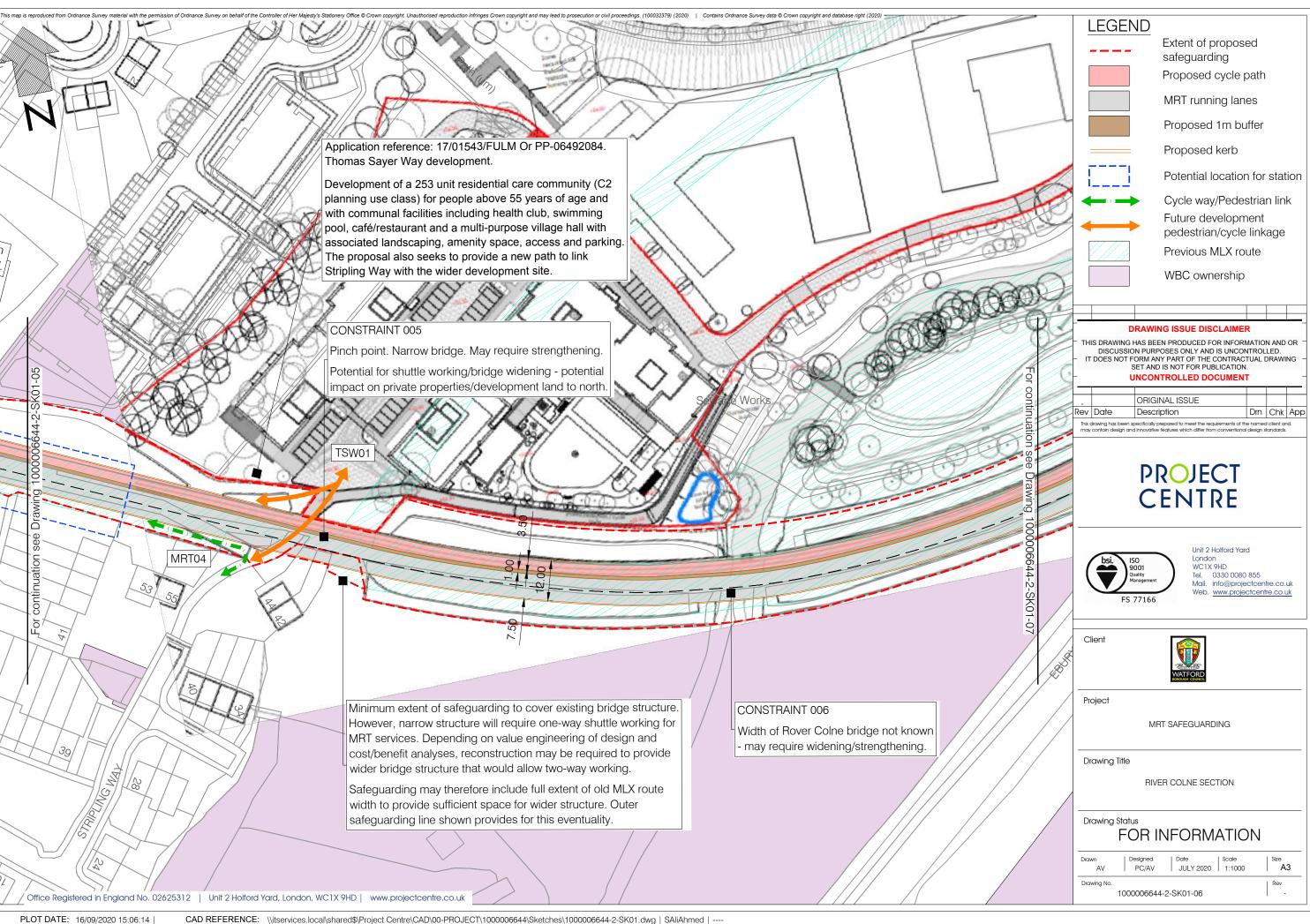
Description  Constraints/Issues  Ref Description  Reguired  Required  Requir	Cost Estimates
Vicarage Road  - Watford Stadium Station  **Notine of the properties of the properti	
could lead to excessive on-street parking.	. Costs







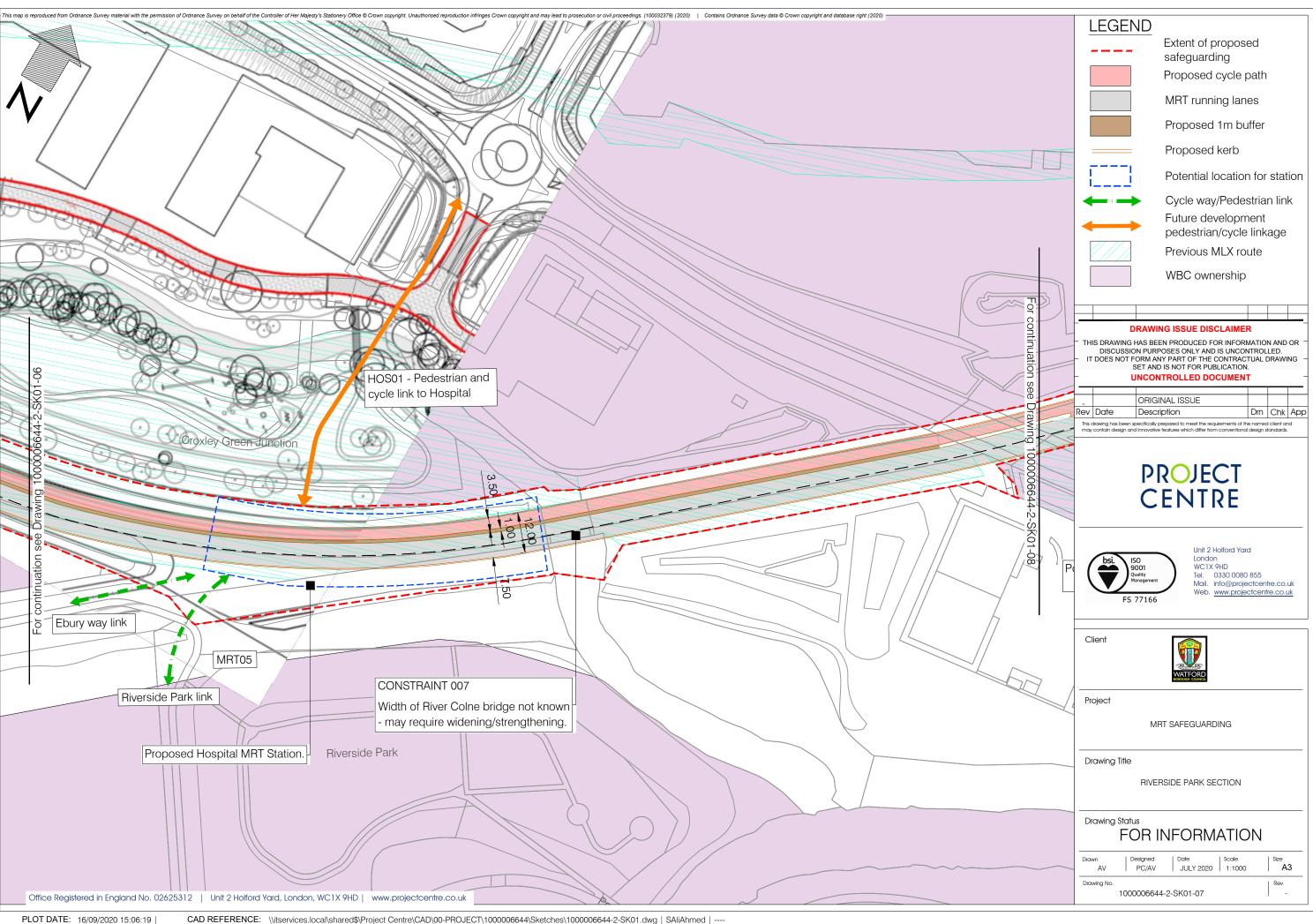
Drawing Ref	Decemention	Constraints/Issues	Cycle &	Pedestrian Access	Develop	ment interface	Infrastructure Investment	Budget	
1000006644-2	Description	Constraints/issues	Ref	Description	Ref	Description	Required	Cost Estimates	
SK01-06 River Colne	Safeguard former rail corridor.	Stripling Way bridge is too narrow to accommodate 12m corridor.	MRT04	Access route needs to be provided from Stripling Way to Watford Stadium station site to		Sawyer Way Development site 1543/FULM or PP-06492084			
Section	<ul> <li>Route passes over narrow bridge off Stripling Way.</li> <li>Thomas Sawyer Way development site to north of corridor provides for 253-unit residential care community.</li> <li>Pedestrian / cycle access to this site runs beneath old rail bridge.</li> </ul>	Bridge may require widening and/or strengthening if two-way MRT service provision is to be maintained.  Safeguarding incorporates wider section of land to enable both options to be considered.  Widening could require land take from, or acquisition of, private properties.  Constraint 006  River Colne bridge may require widening / strengthening to accommodate MRT.		allow access for pedestrians and cyclists to corridor.  Could potentially be provided from development side.	TSW01	Development site design needs to accommodate proposals for potential future access routes to/from MRT corridor to ensure that development benefits when new services and sustainable transport routes are constructed.  Link from Stripling Way to MRT corridor / MRT Station.	Costs to provide future links to MRT route and cycle corridor from development site via Stripling Way.  Estimated costs to improve pavement and provide for public realm / lighting beneath existing overbridge to enhance safety and quality of connections.  Costs assumed to be incorporated within MRT development	£30,000	
					General	MRT station could become attractive for park and ride function. Parking restrictions for new development and attractiveness of MRT could lead to excessive on-street parking.	Retain costs for future delivery of parking controls and potential CPZs along corridor	Costs captured under SK01-01	







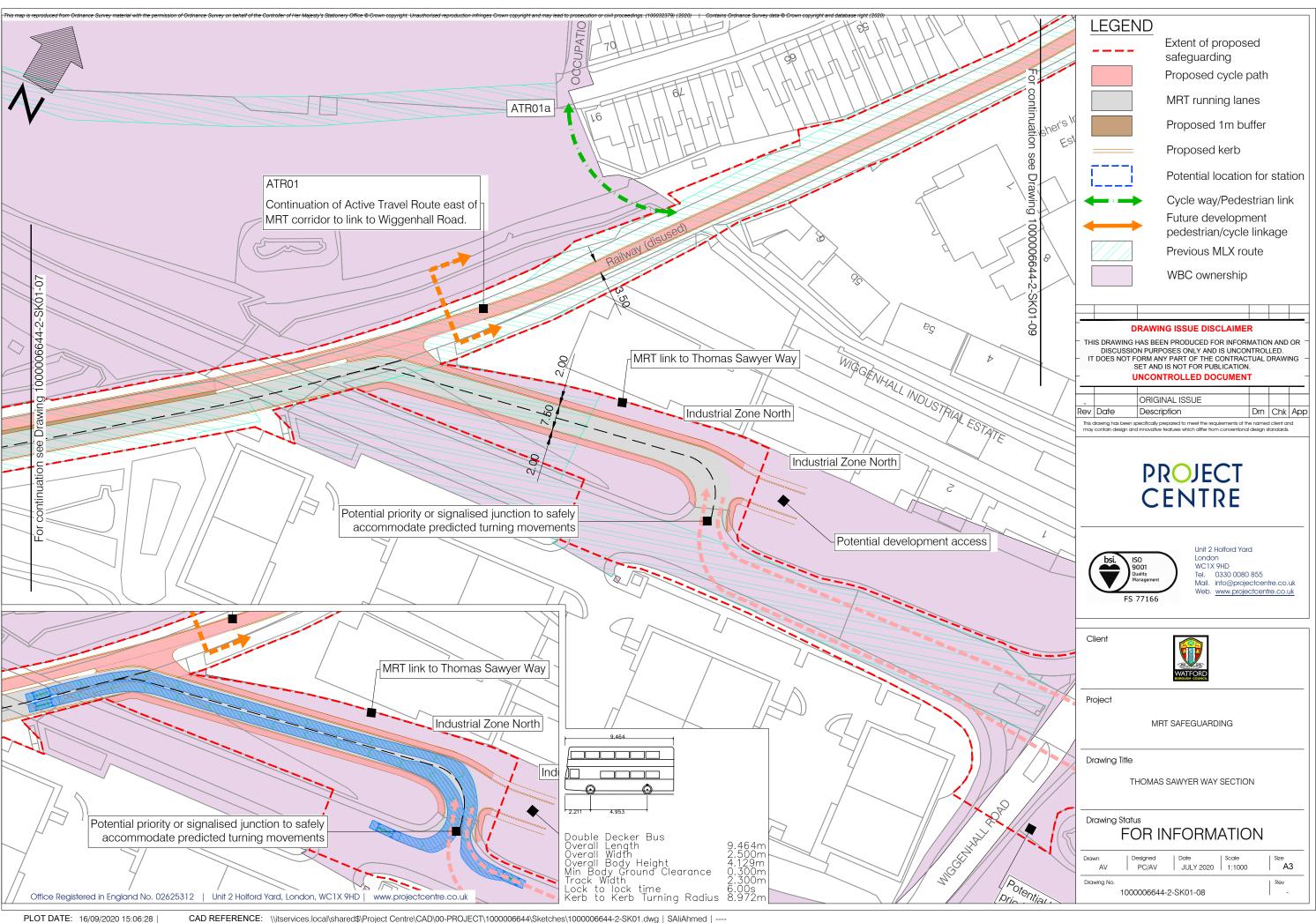
Drawing Ref	awing Ref Description Constraints/Issues	Cycle & I	Pedestrian Access	Develop	oment interface	Infrastructure	Budget				
1000006644-2	Description	Constraints/issues	Ref	Description	Ref	Description	Investment Required	Cost Estimate			
SK01-07 Riverside Park	Safeguard former rail corridor.	Constraint 007     River Colne bridge may require widening / strengthening to	MRT05	Access for cyclists and pedestrians to Riverside Park and Ebury Way would provide	Thomas Sawyer Way Development site Ref. 17/01543/FULM or PP-06492084 & Hospital development site						
Section	<ul> <li>Route passes River         Colne Bridge.</li> <li>Strong potential         cycle links to         existing leisure         routes via Riverside         Park / Ebury Way.</li> <li>Cycle and</li> </ul>	passes River Bridge. potential inks to g leisure via Riverside Ebury Way.		strong linkage to existing cycling and leisure route network.	HOS01	Proposed layout and geography of site unknown. However, link from MRT and active travel corridor to hospital site and stadium will be critical connector— will require detailed review of destinations and links to confirm requirements.	Estimated cost nominal sum based on creation of 3.5m wide link to road network, and onwards to hospital site.	£65,000			
	pedestrian link required to north to link MRT to hospital and stadium.		HOS01	Access to hospital site for cyclists and pedestrians	MRT05	Assumes need to amend c210 sqm pavement with new lighting / signing etc to connect existing green space to active travel route	Adjustment of existing layout with new signing and amendments to footpaths / cycleway links.	£15,000			

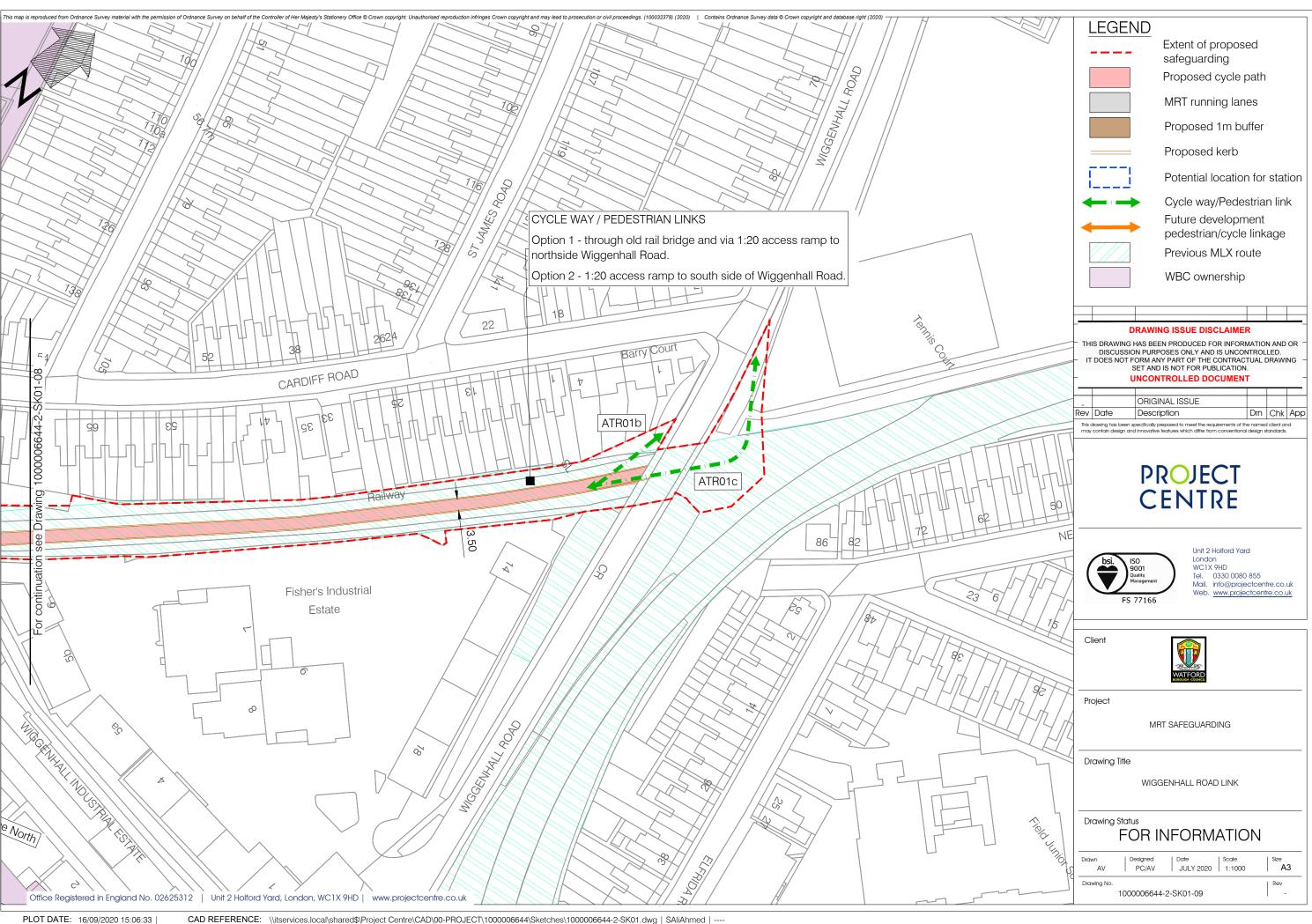






Drawing Ref	Description	On antiquity Hanne	Cycle & I	Pedestrian Access	Develop	ment interface	Infrastructure Investment	Budget Cost			
1000006644-2	Description	Constraints/Issues	Ref	Description	Ref	Description	Required	Estimate			
SK01-08	Safeguard former rail corridor and continue	Access for MRT from the highway network will be required at this	ATR01	Continuation of active travel route to east of MRT to link to	Industrial Zone North - no current application reference						
Thomas Sawyer Way Section and SK01-09	Wiggenhall Road to maintain cycle route.  Route turns east to land parcel south of Wiggenhall Road Industrial Estate. Links to existing highway access to links that can be utilised to allow MRT to move between the highway and offstreet route.  The Active Travel route can continue east from this location to link to Wiggenhall Road via new ramped connections (referenced as ATR).  Extension of the active travel route past the MRT corridor may not be limprovem	The active travel route will benefit all proposed developments along the MRT corridor.  Potential for landscaping improvements could also be		used as part of active travel social distancing network in Watford).  The active travel route will benefit all proposed developments along the MRT corridor.  Potential for landscaping		Land required for safeguarding could accommodate MRT and be used for development purposes for remaining land parcel. Combined use design may be plausible over MRT section (e.g. parking uses).	Costs for delivering signalised access to Thomas Sawyer Way and accommodating future access routes to MRT corridor and land parcel covered under MRT development	£n/a			
Wiggenhall Road Link	Way.  Traffic signal installation likely to be required at Thomas Sawyer Way access.	therefore, a separate cost estimate has been provided for its continuation past Thomas Sawyer Way.	ATR01a	Creating green gyms and leisure-focused areas.  Link to Cardiff Road and communities to north of corridor.  Ramped access options for cyclists and pedestrians to join cycle/pedestrian route from Wiggenhall Road – potential to introduce both for enhanced route access.  Requirement for new crossing	ATR01	Contributions from all corridor development sites to enable delivery of cycle and pedestrian route to Wiggenhall Road, including associated highway interfaces.	Clearance and pavement construction for active travel route – 450m long	£195,000			
					Ramped access options for cyclists and pedestrians to join cycle/pedestrian route from Wiggenhall Road – potential to introduce both for enhanced route access.  Requirement for new crossing				Link to Cardiff Road	Clearance and pavement construction	£17,500
			ATR01b				Link to Wiggenhall Road	Ramp to west side of Wiggenhall Road plus crossing on Wiggenhall Road	£90,000		
			AIRU1C				Link to Wiggenhall Road	Via old rail bridge and ramp to east side of Wiggenhall Rd	£85,000		
				on Wiggenhall Road to allow safe links to route.  Provision of ramp connections to Wiggenhall Road .		Total estimated cost of	f active travel route extension to Wiggenhall Road	£387,500			





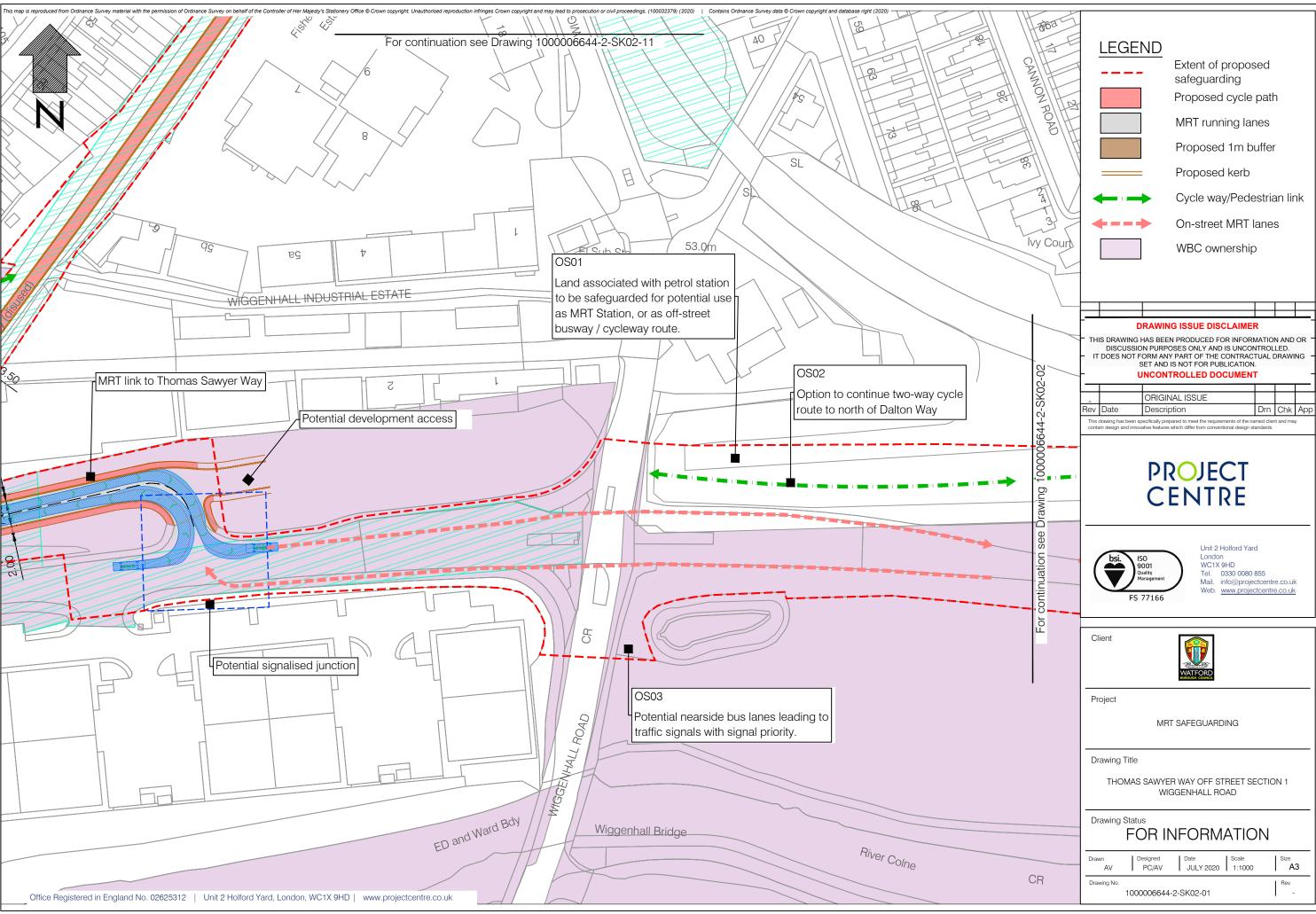


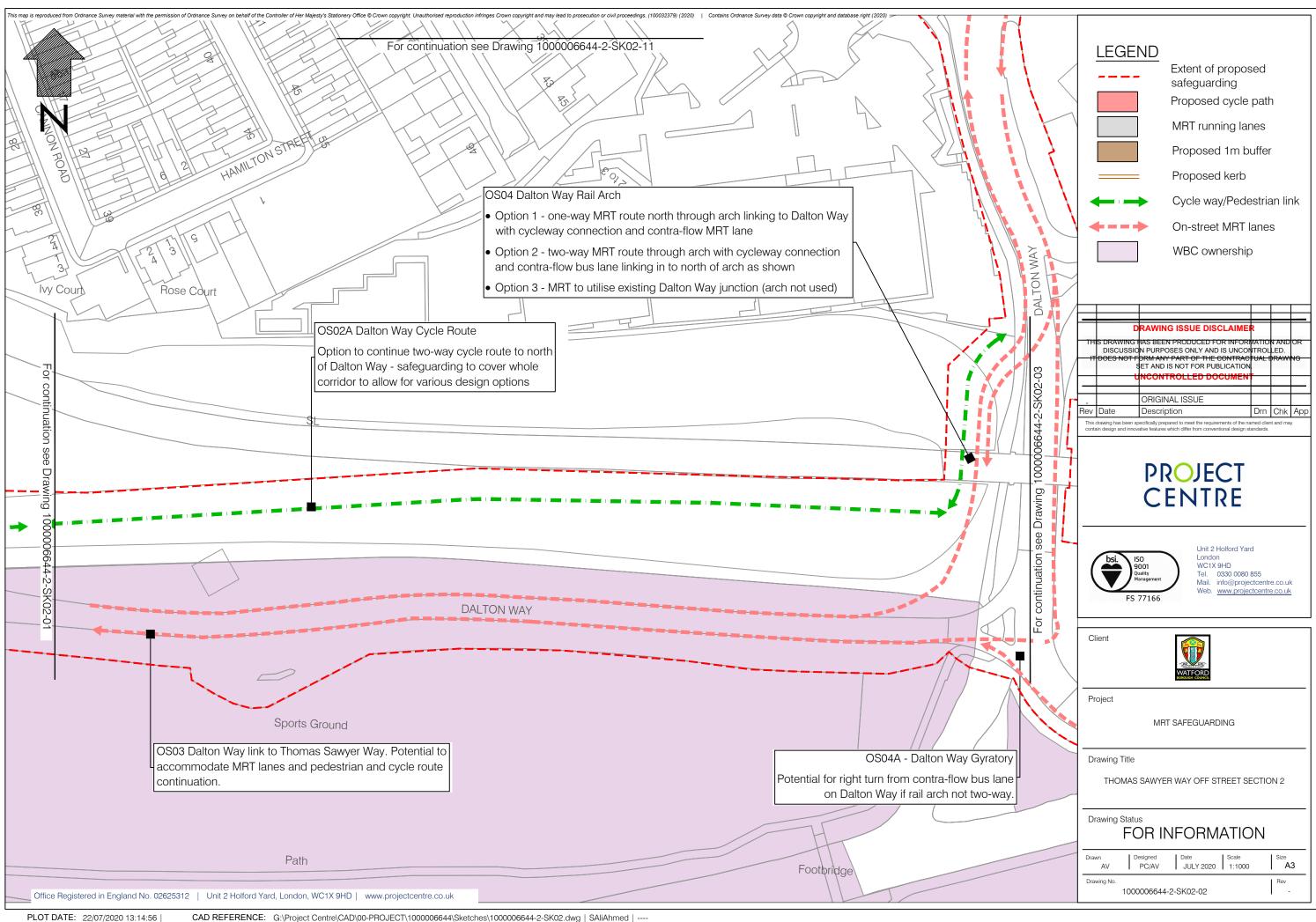


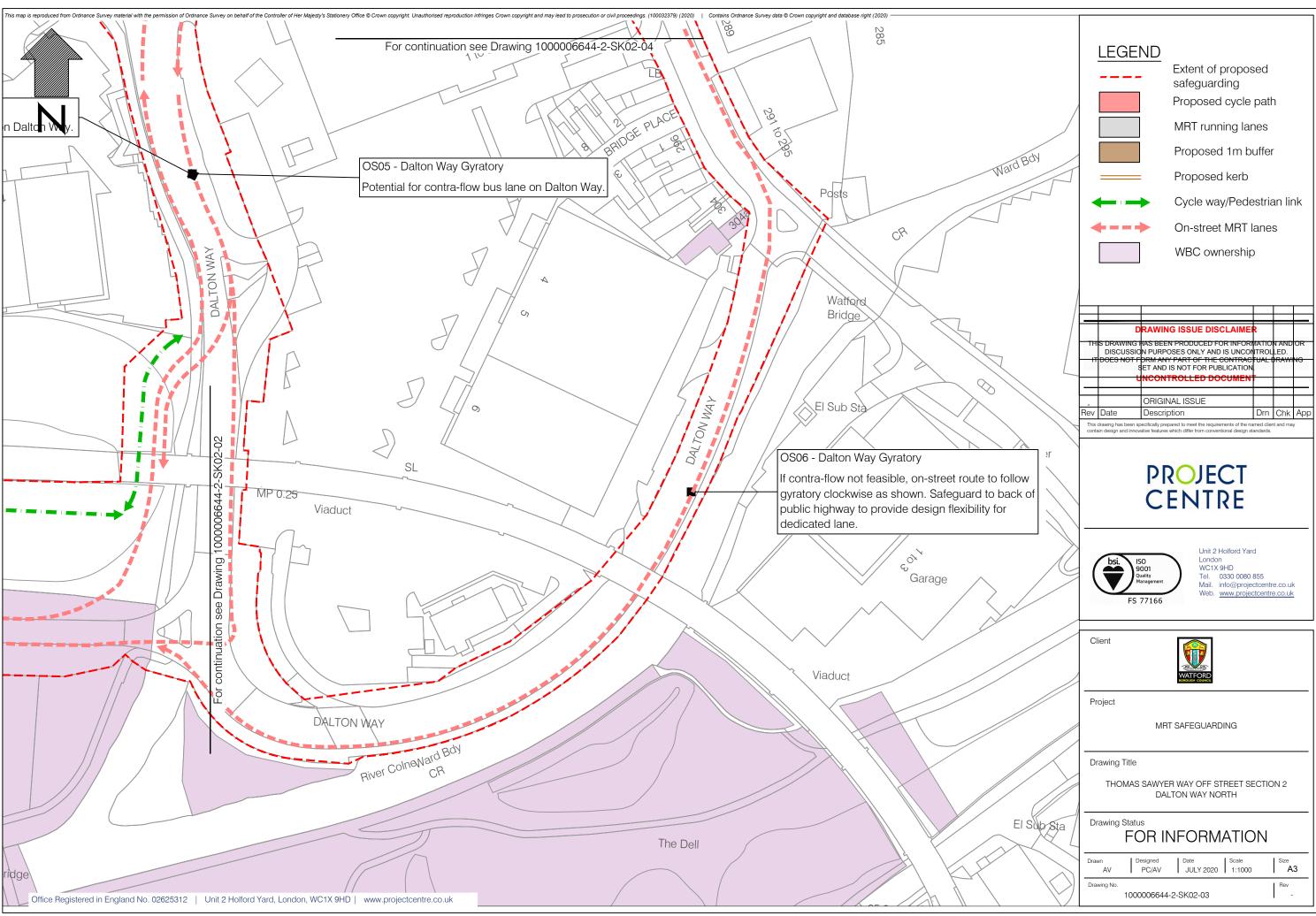
## 3.3 On-Street Section Plans

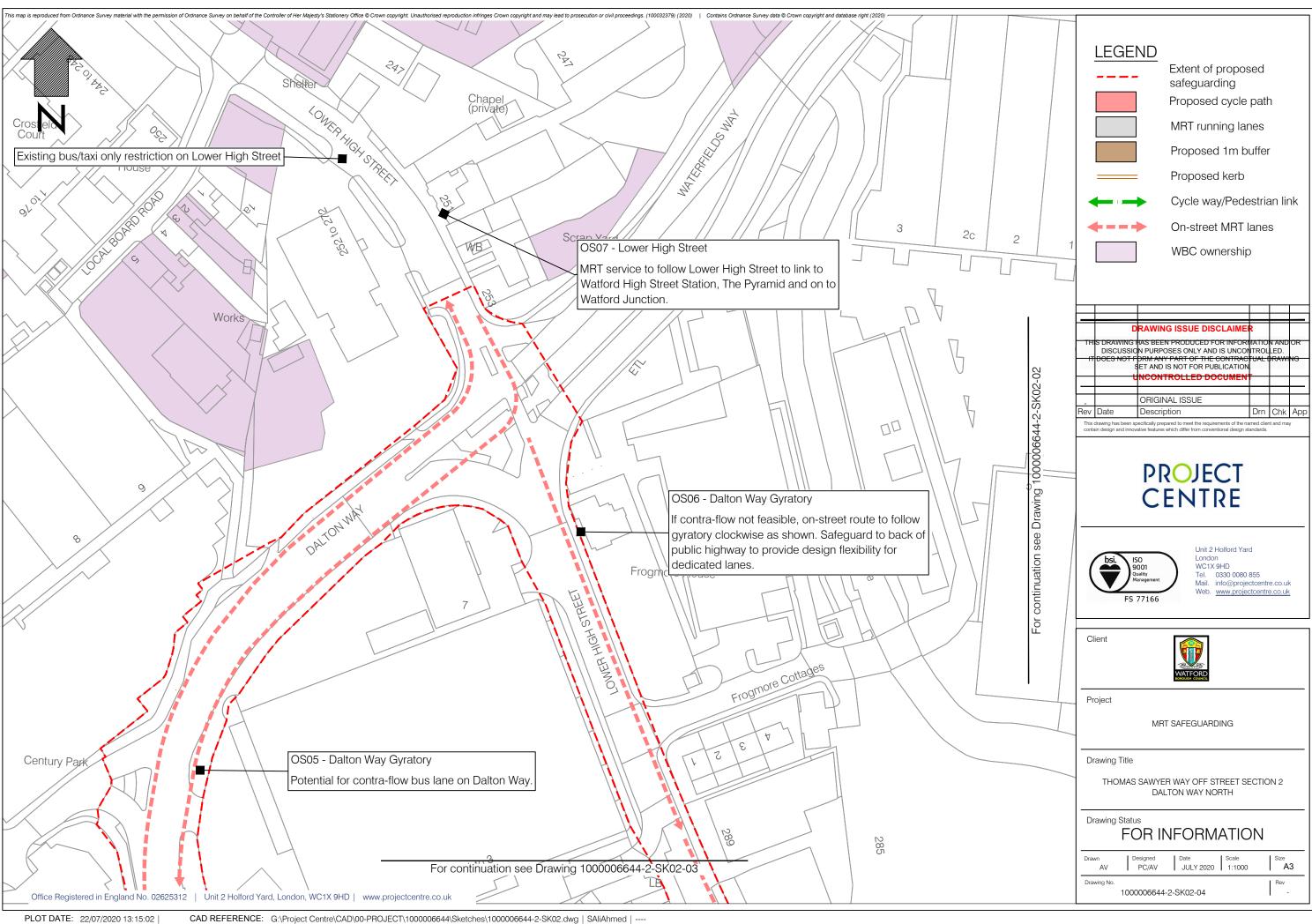
3.3.1 The following table describes the potential on-street section of the MRT route from Thomas Sawyer Way and Dalton Way to Lower High Street. The following sketch plans indicate the potential route and options identified to determine whether safeguarding might be required. Land requirements will mainly be within the highway boundary. There is no requirement to safeguard the public highway. However, an assessment has been undertaken to determine sections of the route that may provide options for MRT routing, and hence that should ideally be safeguarded until option assessment work is complete and a preferred option identified.

Drawing Ref 1000006644-2	Plan Ref	Description
	OS01	Land to north of Thomas Sawyer Way associated with petrol station could potentially be utilised to provide an MRT Station, or to enable re-design of the traffic signal junction to provide bus priority. Safeguarding line incorporates this area to provide design flexibility.
SK02-01 Thomas Sawyer Way	OS02 & 2A	Land to north of Dalton Way could be used to continue two-way cycle route link from MRT route to Town Centre via existing NCR on Dalton Way gyratory.
	OS03	Assume use of kerbside MRT lanes, with associated need for local widening and improvements at signals to accommodate bus priority measures.
SK02-02	OS4	Existing railway arch is unused and could potentially be re-opened and incorporated within MRT design. However, there are traffic management and engineering challenges to this proposal and the cost of re-opening the arch might not be offset by the journey time benefits gained. Recommendation is to safeguard area until option assessment work has been undertaken.
Dalton Way	OS4A & OS05	Potential contra-flow lane on Dalton Way would provide consistency in MRT routing, i.e. avoiding dividing the route around the gyratory system.  Again, may not be feasible and benefits may not outweigh costs, but option should be safeguarded until design work is completed. Various options possible for contra-flow lane to access Dalton Way, as shown on sketch.
SK02-03  Dalton Way Gyratory	OS06	If contra-flow MRT lane is not feasible, services may have to utilise gyratory system as shown. Safeguarding would be needed to rear of public highway.
SK02-04  Dalton Way Gyratory	OS07	MRT service would access Watford High Street rail station via existing bus and taxi only Lower High Street. No requirement for safeguarding identified.













## APPENDIX A- BUDGET COST ESTIMATES FOR INFRASTRUCTURE





MRT Safeguarding - E	Budget Co	ost Estim	ates for MRT Links															*
					М	м	SqM	£	£	£	£	%	£					Surfacing rates cover
Drawing	REF1	REF2	Description	Notes	Length	Width	Area	Rate	Cost	Item costs	Sub- Total	Cont	Sub-Total2	Budget estimate	SAY	SAY2		Clearance
1000006644-2-SK01-01	ARD01		Link from development to MRT site	Works within development site to extend footway connection	10.0	2.5	25.0	£55.00	£1,375		£1,375	30%	£1,788					Paving construction
				Gate / link to MRT Station					£0	£2,000	£2,000	30%	£2,600	£4,388	£4,400	£4,500	ARD01	Drainage
1000006644-2-SK01-01	L ARD02		Link from MRT to superstore / Community Free School	New active travel link from MRT (rate includes clearance / fencing / lighting)	125.0	3.5	437.5	£95.00	£41,563		£41,563	30%	£54,031					Lighting
				Ramp / steps to superstore required					£0	£30,000	£30,000	30%	£39,000	£93,031	£93,100	£95,000	ARD02	Fees & Charges
1000006644-2-SK01-01	L ARD03	MRT01	Existing path - Active travel route upgrade / walk route to MRT Station	Provide dual-use path and upgrade public realm	150.0	3.5	525.0	£55.00	£28,875		£28,875	30%	£37,538	£37,538	£37,600	£40,000	ARD03	No utilities costs assumed
1000006644-2-SK01-01	ARD04		Links from Lozenge site buildings to Ascot Road	Costs within developer's remit - no external highway works					£0		£0	30%	£0		£0		ARD04	
1000006644-2-SK01-01	L ARD04a		Link through development to ARD01 connection to MRT and Active Travel corridor.	Costs within developer's remit - no external highway works					£0		£0	30%	£0		£0		ARD04a	
1000006644-2-SK01-01	ARD05		Link across Ascot Road to Active Travel route / walkway to MRT Station (potential Toucan Crossing)	Cost for Toucan					£0	£40,000	£40,000	30%	£52,000	£52,000	£52,000	£50,000	ARD05	
1000006644-2-SK01-01	1 TG01		Upgraded link to The Gateway (minor works)	Surfacing / signing	20.0	3.5	70.0	£55.00	£3,850		£3,850	30%	£5,005	£5,005	£5,100	£5,000	TG01	
1000006644-2-SK01-03	TL01		Conversion of existing path to illuminated footway / cycle link – walk route to Tolpits Lane MRT Station	Surfacing plus lighting / clearance etc and crossing of Tolpits Lane (assume uncontrolled)	72.0	3.5	252.0	£95.00	£23,940	£15,000	£38,940	30%	£50,622	£50,622	£50,700	£50,000	TL01	
1000006644-2-SK01-03	3 TL02		Future links direct from development site to Active Travel route	Assumed costs for ramped accesses at two potential sites					£0	£30,000	£30,000	30%	£39,000	£39,000	£39,000	£40,000	TL02	
1000006644-2-SK01-03	MRT02		Amendments to old station access off Tolpits Lane – cycle parking / signing / public realm	Nominal sum based on public realm and access way enhancements with signs etc					£0	£10,000	£10,000	30%	£13,000	£13,000	£13,000	£15,000	MRT02	
1000006644-2-SK01-05	MRT03	MRT03a	Links to MRT part of development works –	Vicarage Road (signals review and crossing arrangements) estimated sum					£0	£20,000	£20,000	30%	£26,000	£26,000	£26,000	£25,000	MRT03	
1000006644-2-SK01-06	TSW01		Links to MRT from development site	Improvements to public realm / lighting beneath existing over bridge.	50.0	3.5	175.0	£95.00	£16,625	£5,000	£21,625	30%	£28,113	£28,113	£28,200	£30,000	TSW01	
1000006644-2-SK01-06	MRT04		Link to MRT Station part of scheme development	Costs covered by MRT scheme					£0		£0	30%	£0		£0		MRT04	
1000006644-2-SK01-07	7 MRT05		Link to MRT Station part of scheme development – works outside red line estimated	Active travel route links to MRT route	60.0	3.5	210.0	£55.00	£11,550		£11,550	30%	£15,015	£15,015	£15,100	£15,000	MRT05	
1000006644-2-SK01-07	7 HOS01		Link to hospital - design cannot be developed without further detail.	Nominal sum indicated for budget pruposes - may require small structure					£0	£50,000	£50,000	30%	£65,000	£65,000	£65,000	£65,000	HOS01	
1000006644-2-SK01-08	ATR01	AT Link	Continuation of active travel route to Wiggenhall Road – cost may not be covered through MRT scheme delivery	3.5m active travel rotue	450.0	3.5	1575.0	£95.00	£149,625		£149,625	30%	£194,513	£194,513	£194,600	£195,000	ATR01	
10 <mark>00006644-2-SK01-08</mark>	3 ATRO1a	AT Link	Link Active Travel route to Cardiff Road	Active travel link to Cardiff Road	40.0	3.5	140.0	£95.00	£13,300		£13,300	30%	£17,290	£17,290	£17,300	£17,500	ATR01a	
1000006644-2-SK01-09	ATR01b	AT Link	Link to Wiggenhall Road (ramp connection to meet at-grade) –	Ramp connections to Wiggenhall + crossing on Wiggenhall Road					£0	£70,000	£70,000	30%	£91,000		£91,000	£90,000	ATR01b	Total ATR Wiggenhal Road Link
1000006644-2-SK01-09	ATRO1c	AT Link	Link to Wiggenhall Road (second or alternate option for ramp connection to meet at-grade)	Ramp connections to Wiggenhall					£0	£65,000	£65,000	30%	£84,500		£84,500	£85,000	ATR01c	£387,400
All	CPZ		CPZ delivery in areas close to MRT stations to prevent informal park & ride activity	Nominal sum assumed for design and delivery and potential consultation costs					£0	£120,000	£120,000	30%	£156,000	£156,000	£156,000		CPZ	
															£972,600			





#### **QUALITY**

It is the policy of Project Centre to supply Services that meet or exceed our clients' expectations of Quality and Service. To this end, the Company's Quality Management System (QMS) has been structured to encompass all aspects of the Company's activities including such areas as Sales, Design and Client Service.

By adopting our QMS on all aspects of the Company, Project Centre aims to achieve the following objectives:

- 1. Ensure a clear understanding of customer requirements.
- 2. Ensure projects are completed to programme and within budget.
- 3. Improve productivity by having consistent procedures.
- 4. Increase flexibility of staff and systems through the adoption of a common approach to staff appraisal and training.
- 5. Continually improve the standard of service we provide internally and externally.
- 6. Achieve continuous and appropriate improvement in all aspects of the company.

Our Quality Management Manual is supported by detailed operational documentation. These relate to codes of practice, technical specifications, work instructions, Key Performance Indicators, and other relevant documentation to form a working set of documents governing the required work practices throughout the Company.

All employees are trained to understand and discharge their individual responsibilities to ensure the effective operation of the Quality Management System.







#### **Award Winning**













#### Certifications



#### Accreditations











#### Memberships













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